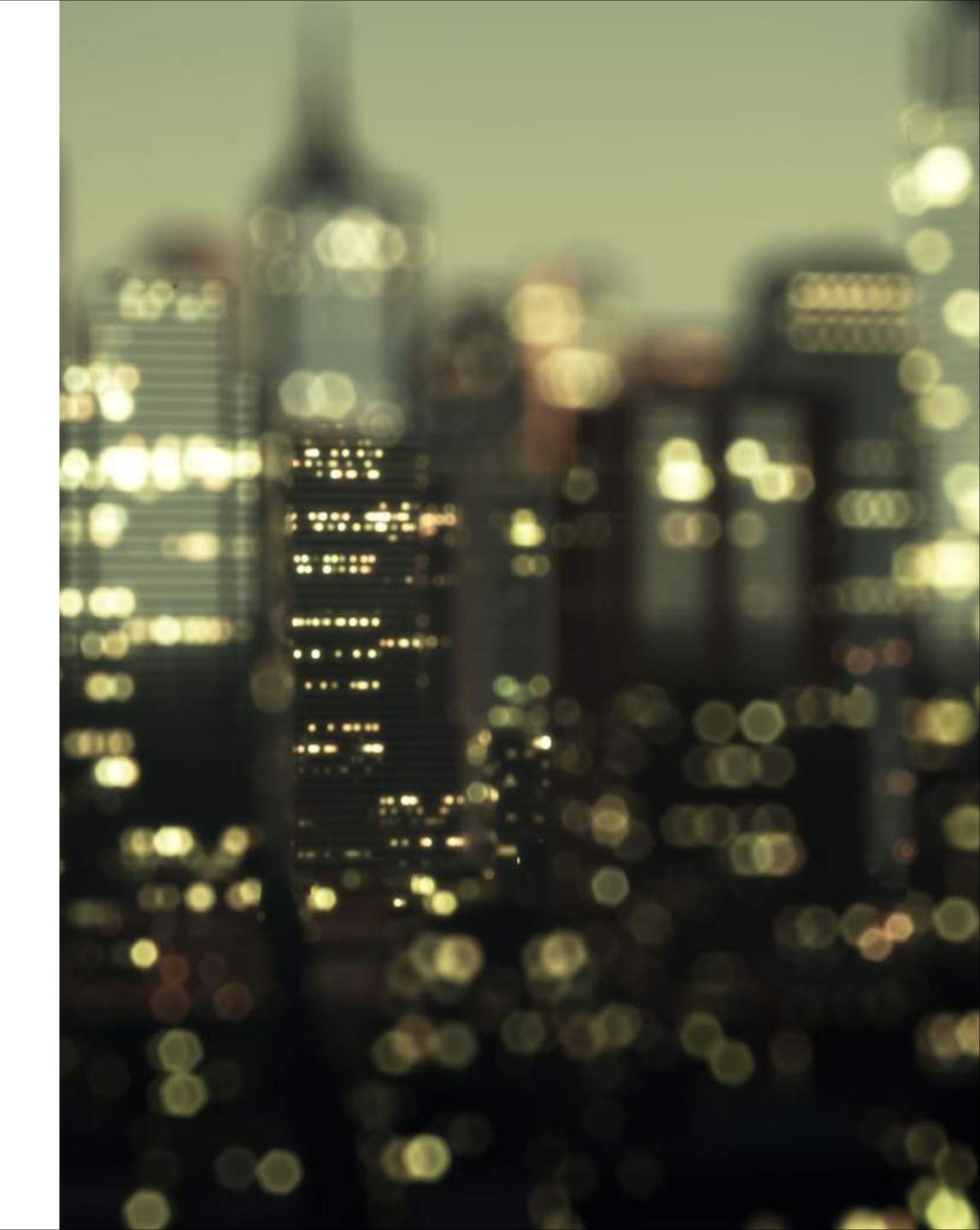
Francisco J. Santana Villegas

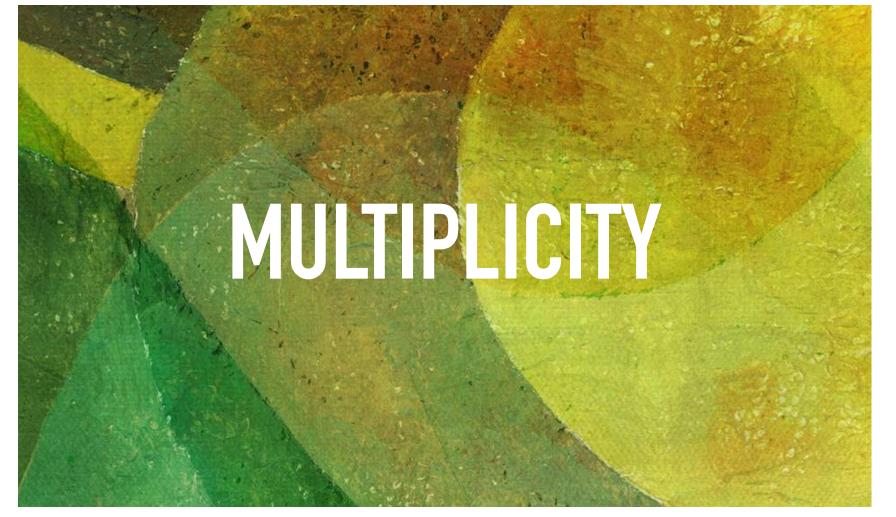
# LOCAL GOVERNMENTS AND CIVIL SOCIETY AS DRIVERS OF REGIONAL DEVELOPMENT BEYOND NAFTA

The "Cities for North America" Network













Nothing should be done by a larger and more complex organization which can be done as well by a smaller and simpler organization. In other words, any activity which can be performed by a more decentralized entity, should be.

-Principle of Subsidiarity



#### CITIES AS NEW GLOBAL ACTORS

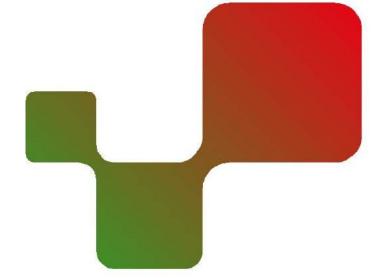
➤ Associations of cities

- > City marketing strategies
- > Presence in international events

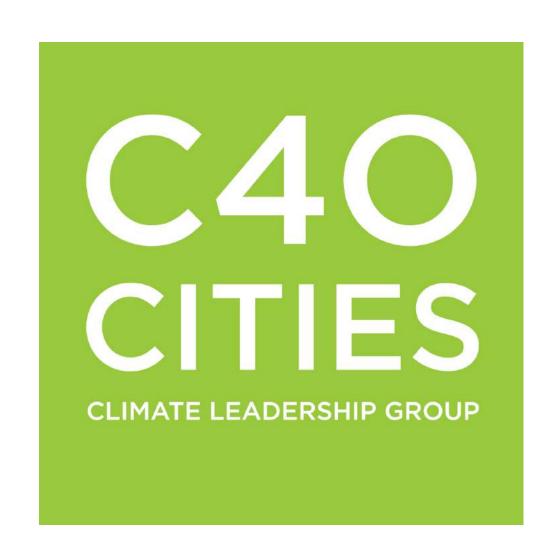
City networks

#### CITY NETWORKS





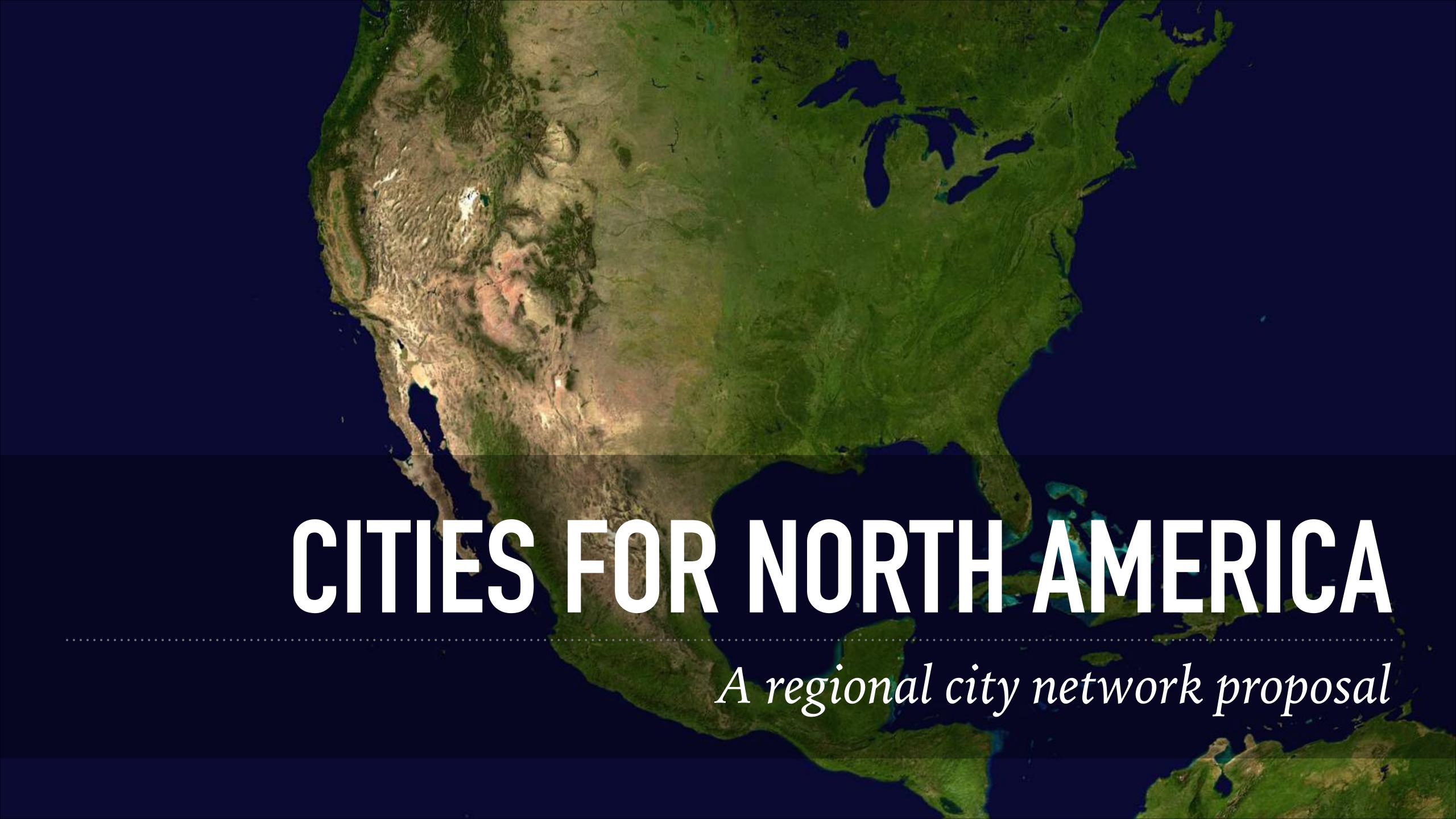
UCLG
United Cities
and Local Governments

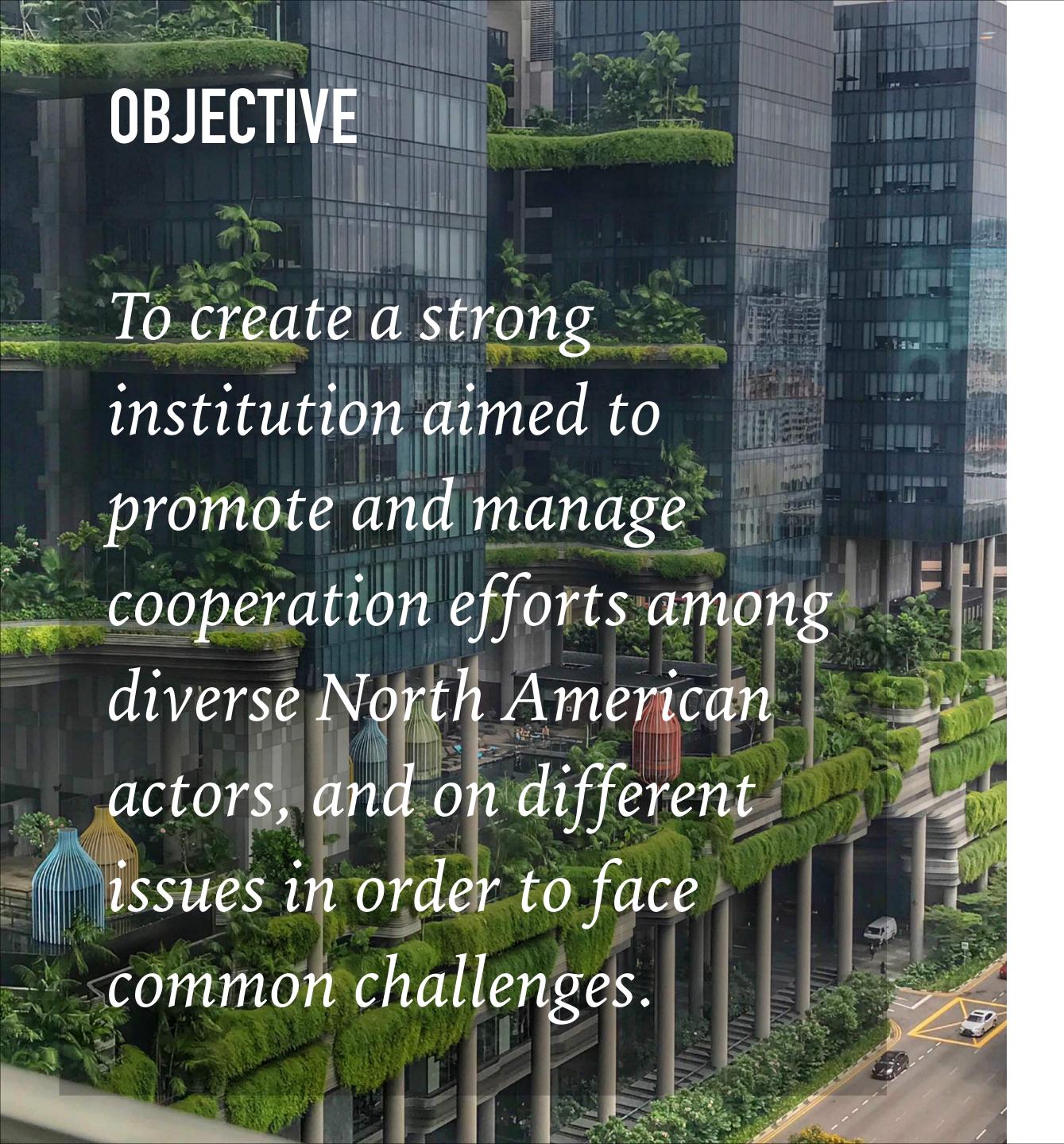












#### KEY FEATURES

LOCAL GOVERNMENTS

CIVIL SOCIETY

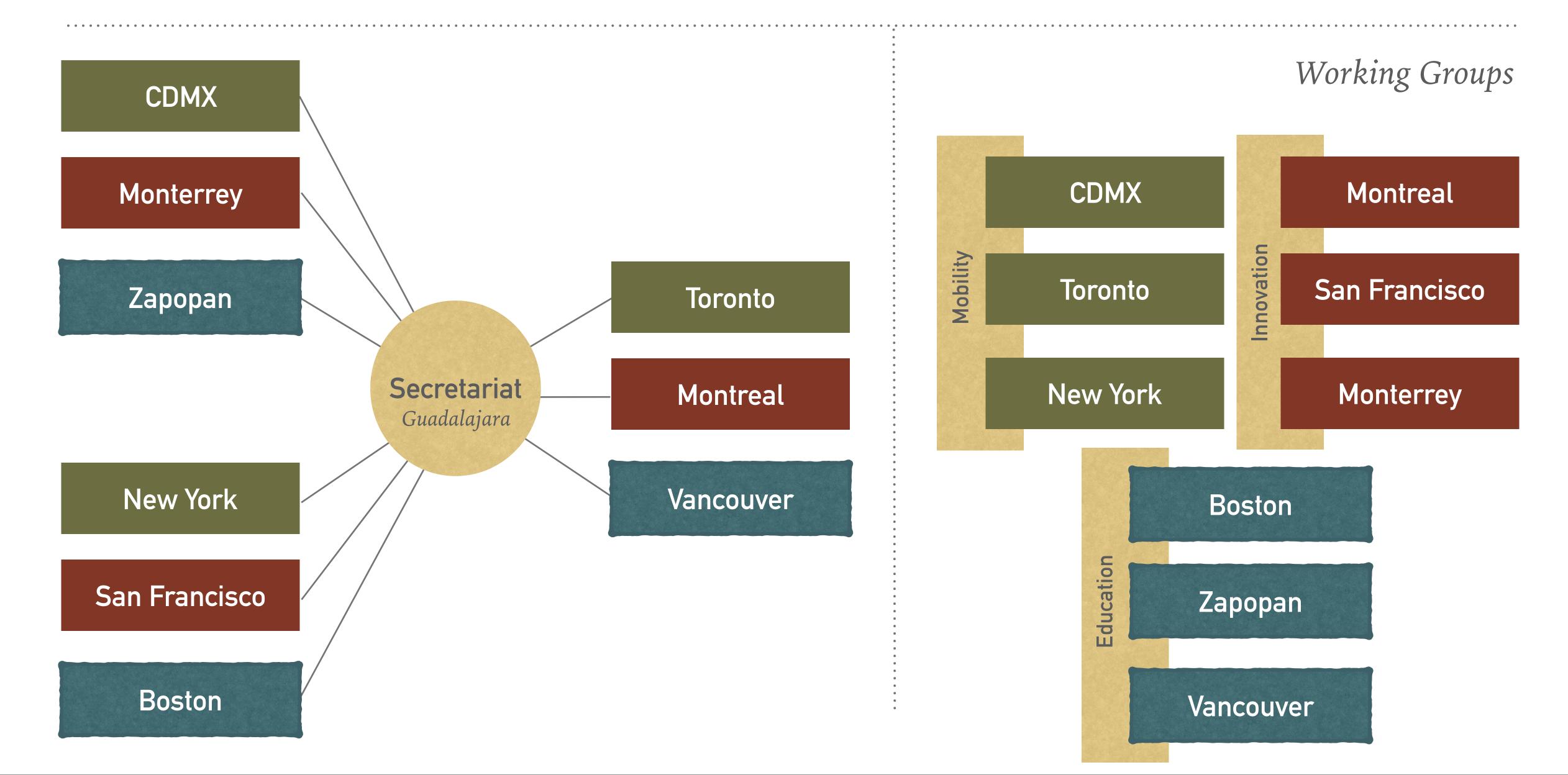
SCHOLARS AND ACADEMIA

CORPORATIONS AND CHAMBERS

#### THE CONTEXT

Global Regional Technology The UN Sustainable Development NAFTA Re-Negotiation resources: Goals Communication / Social Links (Diasporas) Information sharing The Paris Agreement Current (Independent) Partnerships The New Urban Agenda

#### NETWORK LAYOUT Example



### WORKING GROUPS Example

Sustainability **Economic Development Tourism Promotion** Social Inclusion **Youth Opportunities Public Security Smart Cities** Mobility Education **Urban Planning** Innovation Heritage Preservation Governance Entrepreneurship Public Services **Resilient Cities** 

**Advisory Board** 

City Mayors

University Presidents
CEOs
NGO Representatives

Management Structure (Staff)

Secretariat

President / Pro Tempore (City Mayor)

Director
Administration
Finance
Memberships
Policy Advisors
Communications
Human Resources
()

Management Structure (Staff)

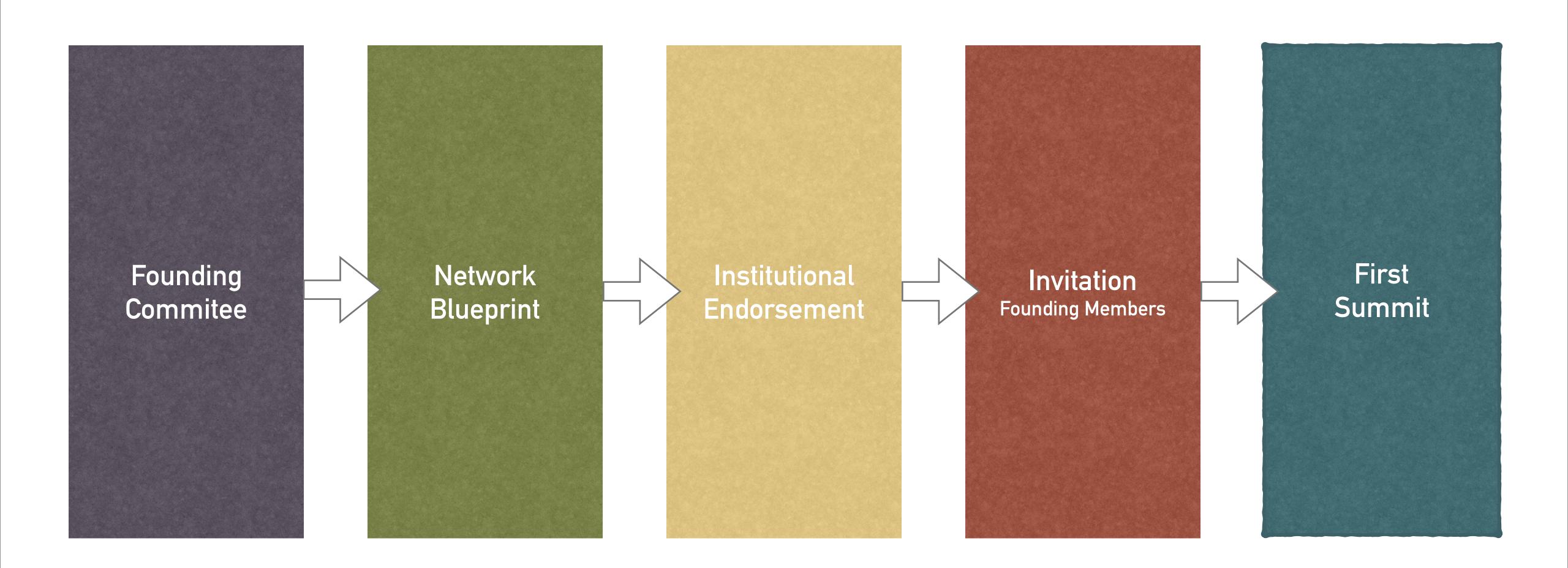
Working Groups

General Coordination
Project managers
Communications
(...)

#### BENEFITS

Find solutions to common problems Strength to lobby other actors An inclusive forum for different voices Capacity to act aside central governments A solid institution for continuous cooperation

## PROCESS / THE NEXT STEPS



## CONCLUSIONS

In times of uncertainty, working together and organized as a region can help us, not only to be stronger, but also to be more creative to face present and common challenges; it's on us to take advantage of this great opportunity. Francisco J. Santana Villegas

# THANK YOU

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